

Lancashire Health and Wellbeing Board

Meeting to be held on 29 October 2015

Healthier Lancashire – Alignment of the Plans Report and Forward View: understanding the challenges to creating the solutions

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Executive Summary

The challenges: Lancashire people do not always experience quality care with some services delivering poor outcomes against national benchmarks for the level of programme budget spent on them, this is set against 53 different strategies and planning documents containing nearly 500 schemes or interventions, but no unifying plan to improve health and care services. Compared to the national average the residents of Lancashire have high levels of deprivation, and social and economic inequality. There is still not enough prevention around new cases of avoidable disease; community resilience and citizen independence help for people with multiple long term conditions to manage their quality of life and care outside of healthcare institutions. These contribute to the high prevalence of disease, with people with two or more co-morbidities and mental health conditions such as depression, high incidence of damaging behaviours and lifestyles i.e. smoking, poor diet and alcohol abuse.

The Alignment of the Plans: The Alignment of the Plans Report, which was compiled by Ernst Young, highlights the range and size of challenges across Lancashire and sets out the financial impact of these, in respect of the health and adult social care expenditure, over the next five years. It also sets out the strategic priority areas as the focus for system wide solutions development and implementation.

This report is supplemented by the Healthier Lancashire Forward View: understanding the challenges to creating the solutions, which outlines what the future needs to look like and how as a health and care system we are going to organise ourselves to accept that these challenges are the responsibility of the whole system and that they can only be dealt with through system-wide solutions.

During October the health and care leaders have agreed to discuss the Alignment of the Plans Report and the Healthier Lancashire Forward View with their executive leadership teams and confirm their commitment to continuing to progress the development of solutions through establishing a programme of work under the working title of Healthier Lancashire.

Next steps: It is important to recognise that work will be required at a number of levels, within organisations, across local health and care economies as well as Lancashire-wide and must be across health and social care. In order to enable this to happen effectively there are further system readiness activities to be completed these include; the establishment of an executive leadership cadre, the co-design of the appropriate governance (decision-making) arrangements and a Memorandum of Understanding to ensure a shared vision for Lancashire's Health and Care System of the future.

Recommendation/s

The Health and Wellbeing Board is asked to:

1. Confirm a shared understanding of the health and care challenges faced across Lancashire
2. Agree the principle that system wide problems need system wide solutions
3. Consider the Board's role in co-designing system wide solutions
4. Consider the Board's commitment and support to the immediate next steps.

Background

The intention is to present a slide deck at the meeting on 29th October 2015 to ensure that the Health and Wellbeing Board is able to consider the recommendations set out above. The presentation will cover:

1. The background to Healthier Lancashire: It commenced in autumn 2013 when the NHS England Medical Director made a proposal to the three Health and Wellbeing Boards for a programme of work to develop a Health and Care Strategy for Greater Lancashire. In 2014 NHS England supported this with financial resource to encourage and enable health and care stakeholders to come together as the Lancashire Leadership Forum under the Health and Wellbeing Boards, with the purpose of developing a Health and Care Strategy for Lancashire.
2. The context of Healthier Lancashire: The Health and Care System recognised the challenge of improving the health outcomes, while at the same time ensuring the health and care services were sustainable. There was an understanding that the solutions did not lie with one organisation and that strategic planning needed to be at a Lancashire Level and include a radical shift away from traditional ways of treating and caring for people and the environments in which that treatment and care is given.
3. The key themes and findings from the Alignment of the Plans: The challenge of poor outcomes, the financial impact and the proposed strategic priority areas on which to focus solution development.
4. Collaborative opportunities: The high level benefits of working collaboratively at a Lancashire level, and the recognition that collaboration has to take place within organisations, across local systems and areas as well as across Lancashire.
5. The Ask: The aim of asking leaders from across the Health and Care System to confirm their understanding of the challenges and the need to tackle them as a system was to ensure a common purpose to enable them to consider and confirm their commitment to the set of activities that would complete the Strategic Planning Phase and provide a firm foundation on which solutions could be co-designed and implemented at scale and pace.

The Alignment of the Plans Report is a commercial document that has only been circulated to colleagues who have, in confidence, shared their organisation data to support the analysis around the challenges and the potential opportunities for transformation. On the 19th November the chief executives of organisations and sectors who are partners in Healthier Lancashire will come together to confirm their governing body or board's response to the following 'Ask'

- Agree you understand the challenges we face across Lancashire
- Agree system wide problems need system wide solutions
- Agree your organisational commitment to support and contribute to the activities needed in the next phase of the programme to develop the governance and resource options and a system wide memorandum of understanding
- Agree your commitment to the activities to complete the strategic planning phase of Healthier Lancashire.

List of background papers

Alignment of the Plans Report, Ernst Young, September 2015: This document is commercial and in confidence.

Healthier Lancashire Forward View: From understanding the challenges to creating the solution, September 2015: This document is currently a final draft and awaiting sign off by the Lancashire Leadership Forum.